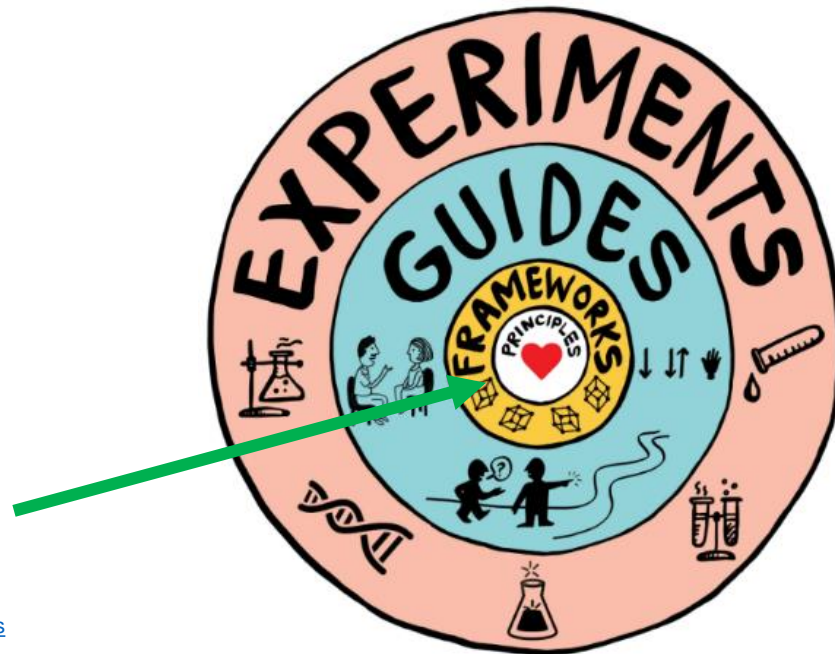


LeSS Huge Rules



Sourced from: <https://less.works/resources/learning-resources/books>

LeSS Huge

You may want to consider

LeSS or **LeSS Huge**

*because your **PRODUCT** is widely defined and/or its definition grows wider*

NOT

*because your **ORGANIZATION** is huge and you need huge “scaling” solutions*



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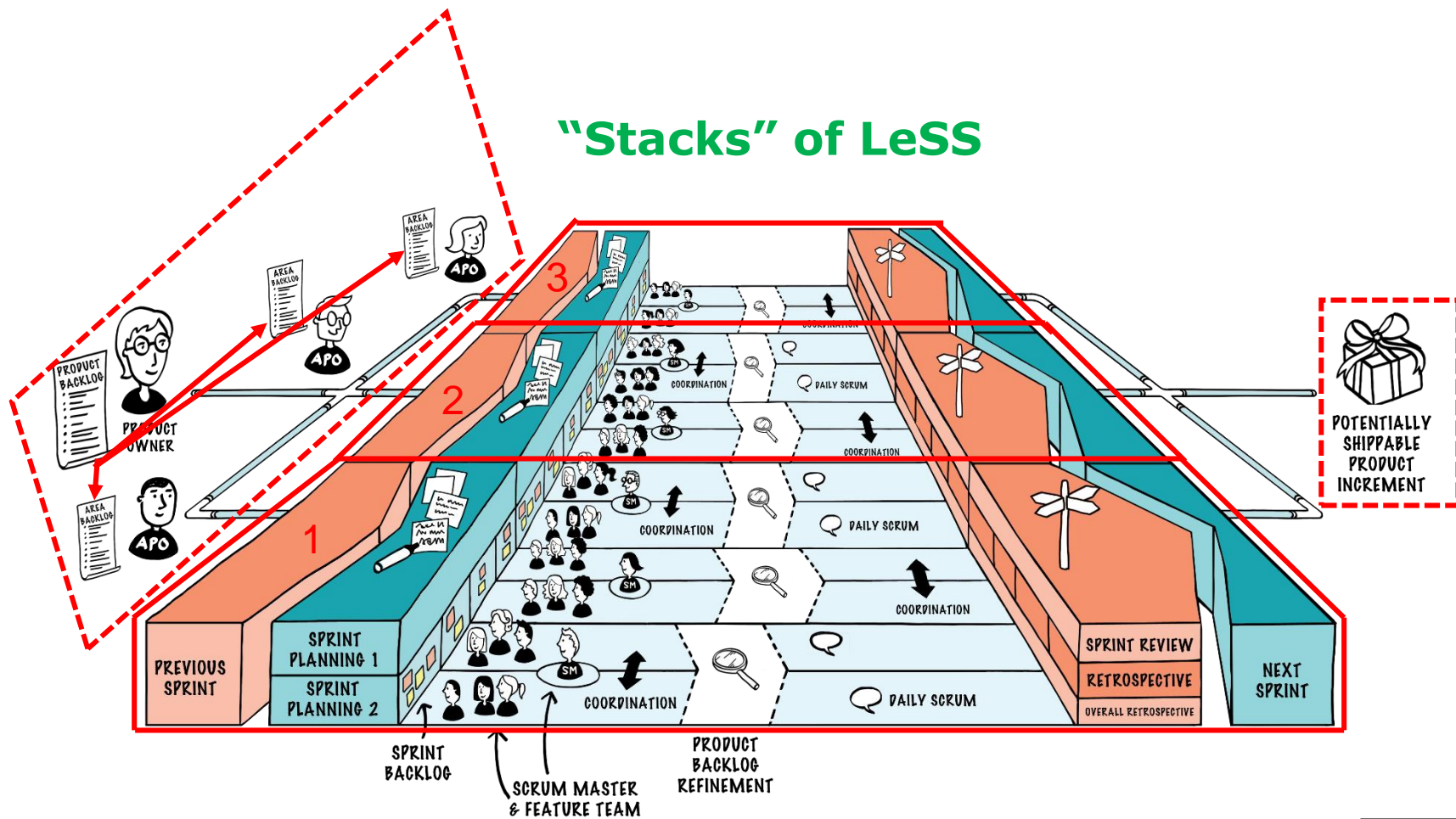
LeSS Huge

Big Advice:

- Don't rush to be huge and jump to LeSS Huge (bigger !<> better)
- In fact, start small (e.g. with LeSS, with <8 teams, if you can)
- Run LeSS Product Development adoption, as an *experiment*
- Set up initial LeSS adoption, as a *parallel organization*
- Treat Organizational Design as the factor of primary significance
- Have a lot of patience and get ready to have a lot of fun

LeSS Huge

"Stacks" of LeSS

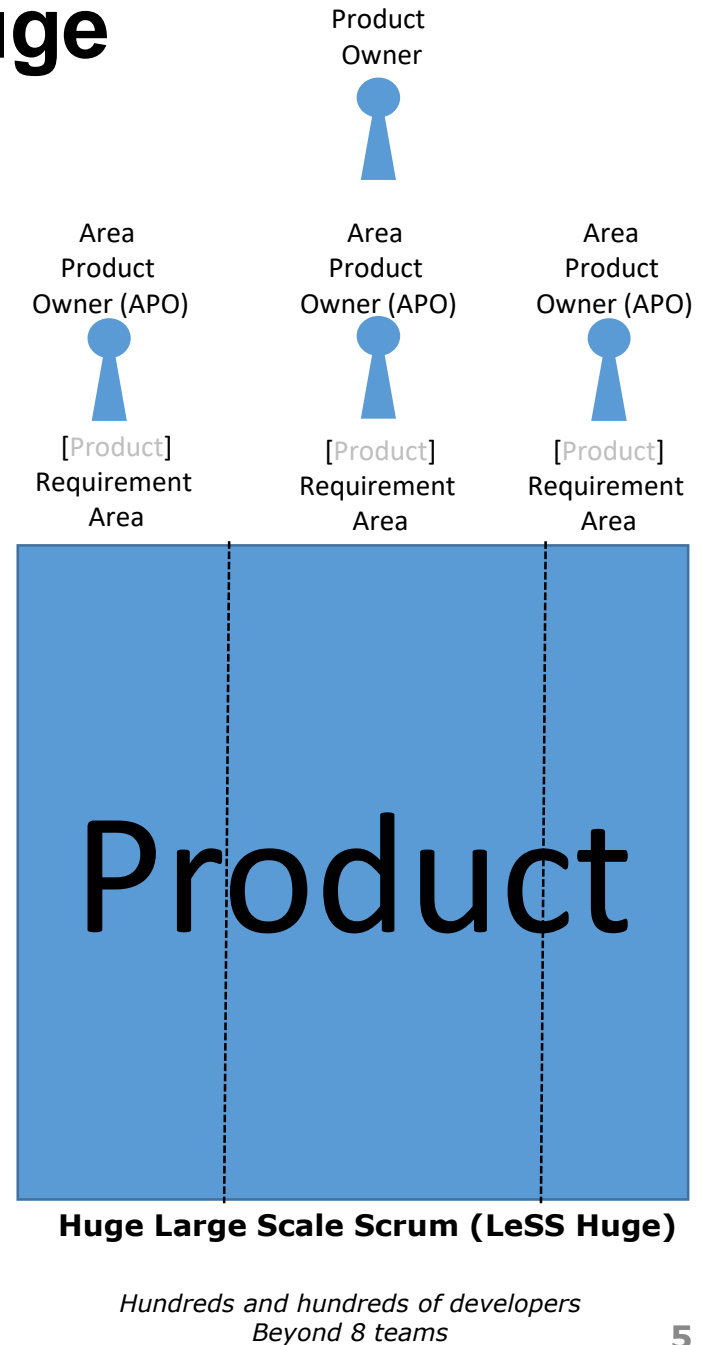
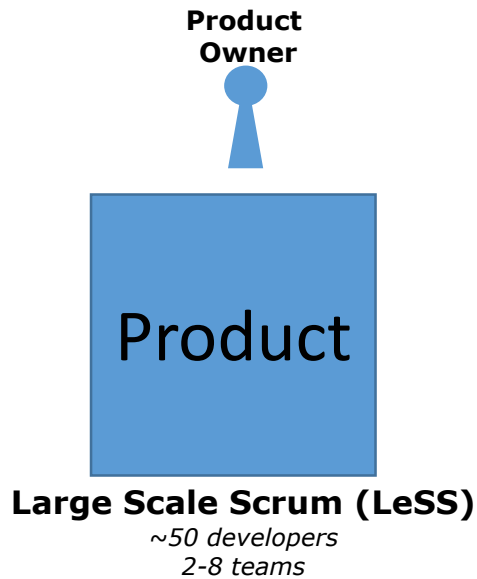
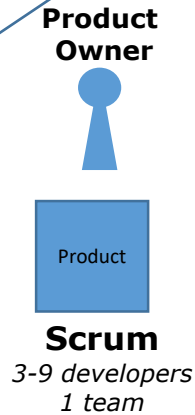


<http://less.works>

Sourced from <https://less.works/less/less-huge/index>

LeSS Huge

Scaling Scrum,
by DE-SCALING organizational complexity



LeSS Huge

Requirement Area != Development Area

not

IMPORTANT!

Requirement areas are scaled-up feature teams. Scaling up by structuring teams according to the product's architecture is called development areas. The table below summarizes the differences.

Requirement Area	Development Area
organized around customer-centric requirements	organized around product's architecture
collective subsystem code ownership	code ownership per subsystem
temporary in nature; should change over the lifetime of the product, but not at every iteration	tends to be more fixed over the lifetime of the product
focus on the customer, using customer language	focus on the architecture, using technology language

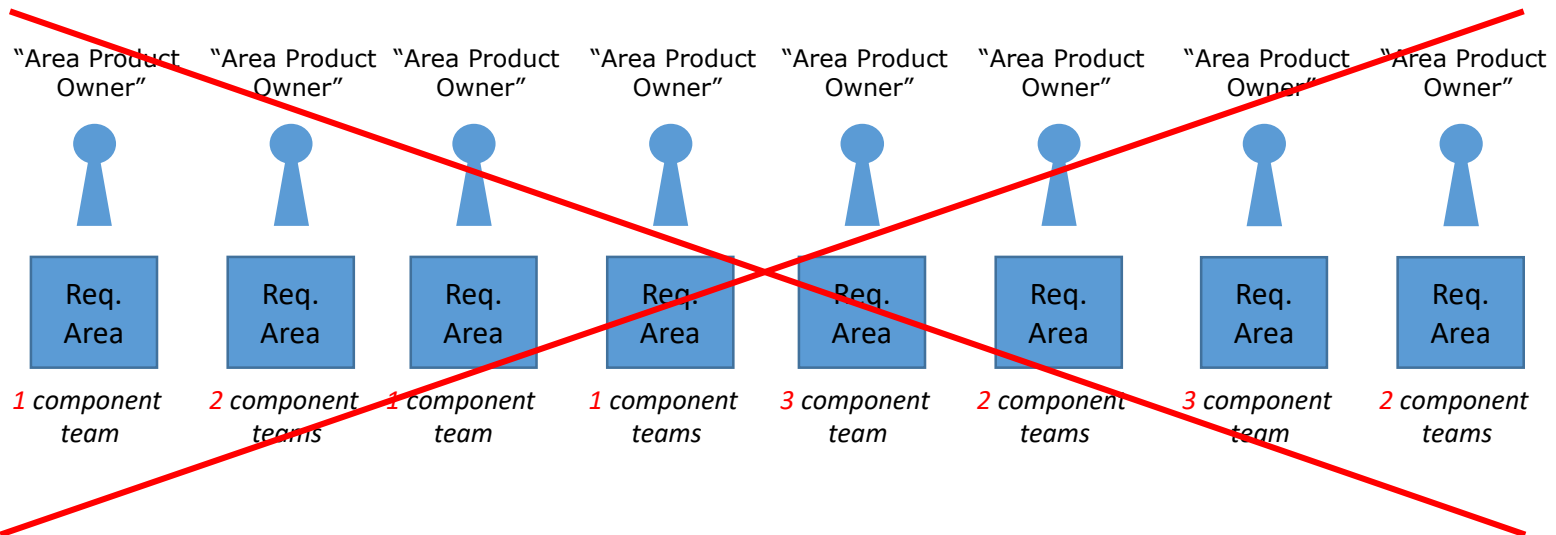
Development areas are *not* recommended and are only shown to show the contrast with Requirement Areas.

Sourced from: <https://less.works/less/less-huge/requirement-areas.html>

LeSS Huge

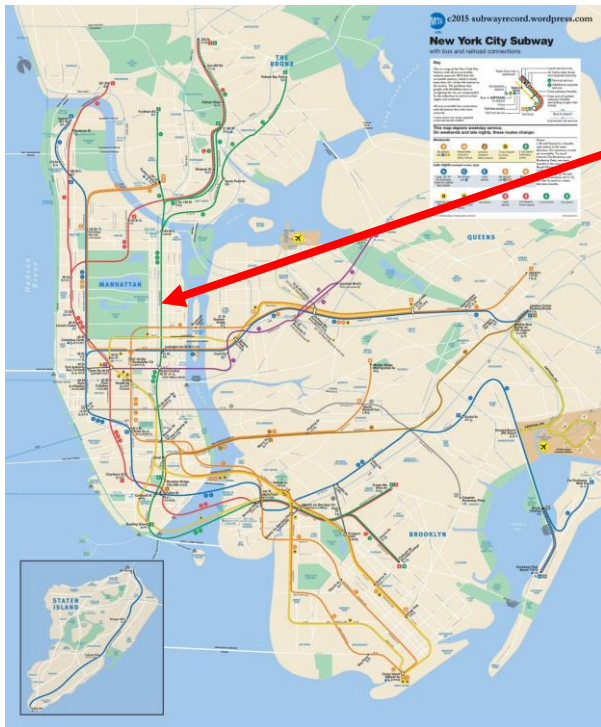
Avoid tiny (fake) Requirement Areas, with less than 4 Teams (a.k.a. Feature, a.k.a. Product, a.k.a. Scrum) working in each.

Try collapsing tiny (fake) RAs, by expanding your product definition (from a user's / customer's perspective)



LeSS Huge

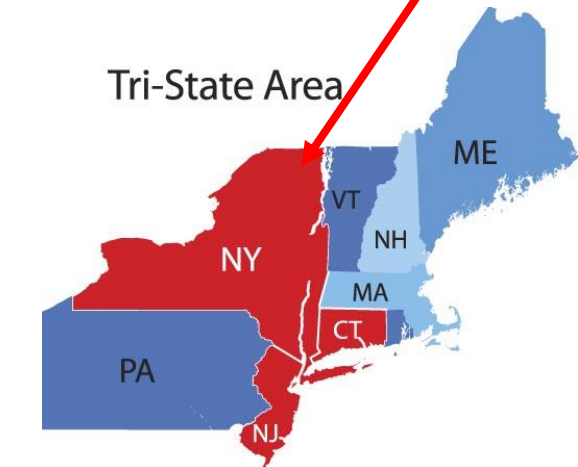
~~“Area Product”~~ – there is NO such term in LeSS



city (“requirement”) area



area city



city (“product”)



area

LeSS Guides: *Product*

What Is Your Product?

Narrow vs Broad Product Definitions



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Sourced from creative commons repository of Certified LeSS Trainers: <https://less.works/courses/become-less-trainer>