

Date:
Nov 13-15 /2019

Certified LeSS Practitioner (CLP) with Craig Larman



Learn with **Craig Larman**—the co-creator of LeSS—in this **3-day** highly-participative course. Participants (senior managers, product developers) explore a deep understanding of LeSS, Large-Scale Scrum, for lean & agile development with many teams working together on one product. We explore adoption, new organizational design, systems thinking & optimization, the role of management, and concretely how to work together in a Sprint at scale in terms of coordination, architecture, planning, and more.

Critically, you will explore the Big Idea of More with LeSS: *simplifying & descaling* over "scaling", or... *scaling product development by descaling the organization*.

Perhaps most importantly and interestingly, this course runs mostly as a series of "at giant whiteboards" deep-thinking exercises involving systems modeling in small teams to explore *why*, so that people *can own* the ideas by discovering them for themselves, rather than "renting" the ideas. A focus on *why* and **owning not renting** are important elements of LeSS and how it's learned, and Craig emphasizes this in the course learning experience. Join Larman for a deep dive into *more with LeSS*, based on his long experience with LeSS adoptions.

What You Will Learn:

LeSS Overview

- Descaling and simplifying over scaling: more with LeSS
- LeSS principles, frameworks, guides, experiments
- Two LeSS frameworks: basic & LeSS Huge

Adoption

- pre-adoption: building interest
- the adoption guides
- 3 principles
- getting started
- scope of first adoption
- stories of LeSS adoptions

Local Optimization & System Optimization

- Local versus global systems optimization
- Local optimization in backlogs
- Local optimization in product definition
- Local optimization in planning
- Local optimization in analysis & design
- Local optimization in programming

LeSS Sprint

- Preparation before first Sprint
- Sprint Planning with many teams
- Coordination & integration: from communities to architecture
- Scaling Product Backlog Refinement
- Scaling the Sprint Review & Retrospective
- Multi-site development



Why LeSS?

- Shu-Ha-Ri and frameworks
- empirical control
- Why "More with LeSS"?
- Systems optimization
- Occupational psychology

More on LeSS Roles

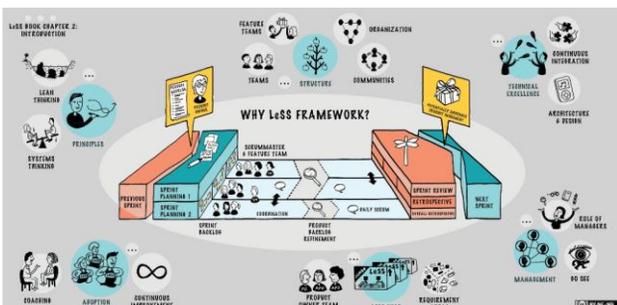
- Managers in a LeSS organization
- Scrum Masters at scale
- Product Owner in LeSS

LeSS Huge Framework

- Requirement Areas
- Area Product Owners
- Role of Overall Product Owner
- Area Backlogs
- Adoption

Product Definition

- Redefining the scope of product, and the impact on global optimization
- Portfolio management



To RSVP or inquire about details, please visit: <https://less.works/course-details/certified-less-practitioner-new-york-1059>

Date:
Oct 24-26/2019

Advanced Certified Scrum Master (A-CSM)

bundled with

Certified LeSS Basics (CLB)

with James Schiel and Gene Gendel

Jim Schiel - Certified Scrum Trainer (CST), teacher, coach and consultant, with a strong background in enterprise level Scrum installations. Jim has published a number of popular agile books. Jim has worked in information technology, first as an architect and then as a manager in various R&D related capacities for 17 years both for a very large, global corporation. After having led a transformation to Agile development that involved over 100 Scrum teams and 1400 developers, Jim started his own business to continue to do what he loves -- teach, coach, and consult.



teaches



2 days
(Thur, Fri)



teaches



1 day
(Sat)

Gene Gendel - Organizational Design Consultant, Agile/Lean Coach and Trainer, Certified Enterprise & Team Coach (CEC-CTC) and LeSS Friendly Scrum Trainer (LSFT), with many years of experience with LeSS adoptions and coaching. Gene is a co-author of some most popular books and blogs about agility and agile coaching profession. Gene's main focus areas are: organizational/system design enterprise-wide, scaling agile solutions, co-creative learning, mentoring of other coaches

Overview of A-CSM Learning Objectives

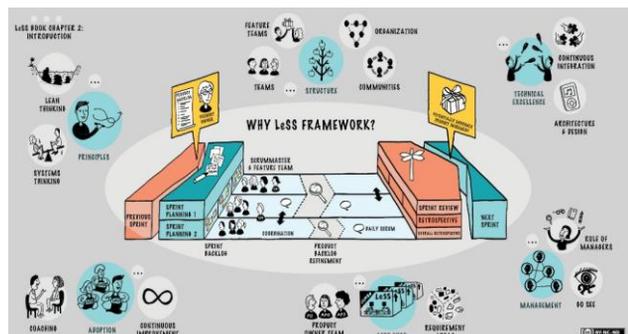
- Lean, Agile and Scrum
- Empirical process control
- Facilitation and Coaching
- Planning of Scrum events
- Self-organization
- Improving team performance
- Describing the value of engineering
- Working with Product Owners: facilitating creation of the product vision and applying story mapping techniques
- Resolving impediments

Overview of CLB Learning Objectives

- Articulate why LeSS. Explain how LeSS a Scrum-based approach on scaling is
- Explain the LeSS Complete diagram, organizing LeSS information in terms of the
- principles, rules, guides, and experiments
- Summarize what impact this has on the org. design
- Explain component teams vs. feature teams
- Explain all LeSS roles and their purposes. Explain how LeSS scales over ~8 teams
- Explain why there is only one Product Owner
- Explain why there are attempts to "modify" LeSS

What Makes A-CSM and CLB a Great Combination?

A-CSM course is geared towards individuals that have genuine interest in in-depth learning of Scrum and the role of Scrum Master. Usually, individuals that pursue advanced learning in agile and Scrum are the same individuals that have made career decisions about becoming ambassadors of true agility and agents of change. These are the same individuals that are deeply engaged in agile communities, globally and locally. Learning Objectives of A-CSM are geared towards helping Scrum Masters develop a coaching mindset and becoming proficient in seeing and resolving organizational impediments.



To RSVP or inquire about details, please email: info@keystepstosuccess.com or jim@artisansoftwareconsulting.com